

This template may be used by Foundation trusts and NHS trusts to record the self-certifications that must be made under their NHS Provider Licence.
You do not need to return your completed template to NHS Improvement unless it is requested for audit purposes.

Self-Certification Template - Conditions CoS7

North West Ambulance Service NHS Trust



Foundation Trusts and NHS trusts are required to make the following self-certifications to NHS Improvement:

Availability of resources and accompanying statement - in accordance with Continuity of Services condition 7 of the NHS provider licence (designated CRS providers only)

These self-certifications are set out in this template.

How to use this template

- 1) Save this file to your Local Network or Computer.
- 2) Enter responses and information into the yellow data-entry cells as appropriate.
- 3) Once the data has been entered, add signatures to the document.

Declarations required by Continuity of Service condition 7 of the NHS provider licence

The board are required to respond "Confirmed" or "Not confirmed" to the following statements (please select 'not confirmed' if confirming another option). Explanatory information should be provided where required.

1 Continuity of services condition 7 - Availability of Resources (designated CRS only)

EITHER:

1a After making enquiries the Directors of the Licensee have a reasonable expectation that the Licensee will have the Required Resources available to it after taking account distributions which might reasonably be expected to be declared or paid for the period of 12 months referred to in this certificate. Confirmed

OR

1b After making enquiries the Directors of the Licensee have a reasonable expectation, subject to what is explained below, that the Licensee will have the Required Resources available to it after taking into account in particular (but without limitation) any distribution which might reasonably be expected to be declared or paid for the period of 12 months referred to in this certificate. However, they would like to draw attention to the following factors (as described in the text box below) which may cast doubt on the ability of the Licensee to provide Commissioner Requested Services.

OR

1c In the opinion of the Directors of the Licensee, the Licensee will not have the Required Resources available to it for the period of 12 months referred to in this certificate.

Statement of main factors taken into account in making the above declaration

In making the above declaration, the main factors which have been taken into account by the Board of Directors are as follows:

- The Trust is in a strong position in respect of its workforce with an improved vacancy position, reducing turnover and strong cover arrangements ensuring safe staffing and regular deployment to plan. Recruitment market conditions have improved across all areas.
- 2025/26 has seen a number of changes around the Board table in both executive and non-executive roles, however the calibre of candidates ensures a good spread of skills and experience across the Board. The transition is being supported in 2026/27 through a clear development programme which will further act to mitigate any risks arising from these changes.
- Income values for financial year 2026/27 have been agreed along with a balanced financial plan, that incorporates an efficiency target equating to 2.56% of operating expenditure;
- There is an Urgent and Emergency Care (UEC) plan, agreed with NHSE, in place, to ensure that we continue to provide safe and high quality care for our patients across the North West. This includes growth plans which are supported by robust recruitment and training arrangements;
- The operational and clinical leadership structure within the organisation has been enhanced and is supported by leadership development;
- Quality performance data and assurance on quality governance matters is seen monthly at the Trust Management Committee and on an alternating bi-monthly basis at either the Board of Directors or the Quality & Performance Committee;
- Considerations when assessing the accounts to be prepared on a going concern basis; and
- Contractual arrangements for premises, assets and subcontracts.

Signed on behalf of the board of directors, and, in the case of Foundation Trusts, having regard to the views of the governors

Signature 

Signature 

Name Julia Mulligan

Name Salman Desai

Capacity Chair

Capacity Chief Executive

Date 27 May 2026

Date 27 May 2026

Further explanatory information should be provided below where the Board has been unable to confirm declarations.